2015 Annual Performance Report
Dear colleagues,

Yet another year of interesting, varied, and hard work has passed, and we can now tell you about what the Analytical Center for the Government of the Russian Federation was up to in 2015.

Naturally, our first and foremost job was supplying the Russian Government with relevant quality information on a broad range of social and economic issues, preparing about 800 expert reports in the process. Our experts were keeping a close watch on the progress of the crisis in the Russian economy. The Government was getting the most up-to-date information and analytical reports from us on a daily basis.

As far as publicly available information and analytical products are concerned, in 2015 we significantly expanded the range of our offerings, publishing quarterly bulletins on social problems, the state of the Russian education system, bulletins on open data and a bulletin reviewing the state of the global economy. Since April 2015 our experts have been publishing a monthly bulletin on the development of the economic crisis in Russia.

And even though large-scale and long-term studies are not the focus of our work, we conducted several of those, too. Throughout 2015 the Analytical Center prepared and published a review ‘Russian Fuel and Energy Sector’ based on the results of 2014, ‘Report on the Competitive Environment Assessment in Russia’ and a special review ‘Crisis and Financial Stability. Transformation Strategy for Russia’s Banking Sector’ and ‘Scenario-Based Forecast for Russia’s Grain Market.’ In mid-December we published ‘Report on Human Capital Development’, a new chapter in a long series of reports and studies that were formerly conducted under the auspices of the UN Development Program.

In 2015, we continued to promote the Analytical Center as an expert venue for interaction between federal and regional government authorities, expert organizations, representatives of business, public and research organizations. In 2015, the Analytical Center held 173 expert events attended by 8,037 people.

As we expand the range of our activities we give priority to issues that are most in demand in the Government. 2015 saw new expert departments being set up in the Analytical Center. These buttressed our existing research competencies or created new ones: the Department for Macroeconomic Studies, the Department for State-Run Programs and Budgeting, the Department for Institutional Development. We created a strong project team focusing on transport.

This report will tell you in detail about the activities of the Analytical Center in 2015 and the results we achieved.

K. Noskov
Our Team

Konstantin Noskov
Head

Graduated from Moscow State Academy of Instrument Engineering and Computer Science majoring in Automated Information Processing and Control Systems and later received his Master's degree from the National Research University — Higher School of Economics in Strategic Management.

2001-2008: worked in the Ministry of Economic Development of Russia, starting out as Chief Specialist and eventually being promoted to Deputy Head of the Department.

2008-2011: worked in the Russian Government as Deputy Director of the Department of State Governance, Regional Development and Local Self-Governance and then as Director of the ICT and Communications Department.

November 30, 2012 he was appointed Head of the Analytical Center.

Vladislav Onishchenko
First Deputy Head

Graduated from the Faculty of Economics, Lomonosov Moscow State University.

1995-1998: headed the Analytical Department of the PRIME-TASS news agency.


Has been with the Analytical Center since December 2012.

Oleg Voitenko
First Deputy Head

Graduated from National Research University — Higher School of Economics majoring in State and Municipal Governance.

2000-2005: worked at the Department of Regional Programs of the Ministry of Economic Development of the Russian Federation.

2005-2008: headed the Center for Strategic Research ’Region’ Foundation.

2009-2012: worked at the Federal Housing Development Foundation.

Has been working for the Analytical Center since January 2013.
Galina Chinarikhina
Deputy Head
Graduated from the Faculty of Economics of the Moscow Technical University of Communication and Informatics.
Worked at the Central Research Institute of Communication, the Center for Economic and Political Research, WOSTOK Magazine, Reforma Publishing House.
Joined the team of the Analytical Center in 2009.

Gleb Pokatovich
Deputy Head
Graduated from the Institute of African and Asian Studies of Lomonosov Moscow State University and has a degree from New Economic School. Did internship in Central European University and the Institute of Federalism. PhD in Economics. Worked at the Center for Fiscal Policy and Financial and Organizational Consulting Company.
Has been with the Analytical Center since 2009.

Svetlana Ganeeva
Deputy Head
Graduated from National Research Nuclear University MEPhI, National Research University HSE, MGIMO University.
Worked at the Federal Center for Project Finance, the Economic Development Ministry, the Center for Strategic Research, PwC, City Agency for Investment Management.
Has been with the Analytical Center since 2014.

Mikhail Pryadilnikov
Deputy Head
Earned his Master’s degree at Harvard University. In 2009 he defended a doctorate (PhD) also at Harvard.
Worked at the London School of Economics, the World Bank, ROSNO OJSC, the Center for Strategic Research, the Government of Moscow and the Russian Ministry of Economic Development.
Joined the team of the Analytical Center in 2014.

Vasily Pushkin
Deputy Head
In 2002 graduated from MGIMO University.
He worked at the Ministry of Economic Development of the Russian Federation, at the Administration of Krasnoyarsk Territory, at Kola Heat Supply Company OJSC, Kola MMC OJSC, Norilsk Nickel MMC OJSC.
Has been working for the Analytical Center since 2015.

Yuri Urlichich
Deputy Head
Graduated from the Moscow State University of Geodesy and Cartography, the Moscow State University of Technologies and Management, the Military Academy of the General Staff of the Armed Forces of Russia. Professor, D. Sc. in Engineering.
Has been with the Analytical Center since 2014.

Yuri Urlichich
Deputy Head
Graduated from the Moscow State University of Geodesy and Cartography, the Moscow State University of Technologies and Management, the Military Academy of the General Staff of the Armed Forces of Russia. Professor, D. Sc. in Engineering.
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Worked at the Central Research Institute of Communication, the Center for Economic and Political Research, WOSTOK Magazine, Reforma Publishing House.
Joined the team of the Analytical Center in 2009.
If you work for the present you won’t achieve anything, you have to work for the future only.

Anton Chekhov
Areas of activity
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*Autonomous Non-Profit Organization ‘Analytical Center’
**Federal State-Funded Institution ‘Analytical Center’ and Autonomous Non-Profit Organization ‘Analytical Center’
Providing timely analytical, expert and information support to the Government of the Russian Federation

Information materials prepared as referenced by the Government, pcs*

- Chairman of the Government of the Russian Federation: 744
- Deputy Chairmen of the Government of the Russian Federation: 292
- Deputy Chiefs of Staff of the Executive Office of the Russian Government: 51
- Departments of the Government of the Russian Federation: 373

*Federal State-Funded Institution 'Analytical Center' and Autonomous Non-Profit Organization 'Analytical Center'
Periodicals

- Review 'Operational Monitoring of the Socio-Economic Situation (weekly)'
- Information reviews of the fish, meat, milk, grain and alcohol markets (monthly)
- Energy bulletin (periodical, 2 or 3 issues per quarter)
- Information Bulletin 'Grocery Markets of the Customs Union Countries: Prices, Production, Foreign Trade' (periodical, published twice or thrice a quarter)
- Competition Development Bulletin (periodical, published once or twice a quarter)
- Social Bulletin (quarterly)
- Almanac 'Changes and Trends in the Regulation of the Fuel and Energy Sector in Russia and the World' (published quarterly)
- Bulletin covering the situation in the Russian education sector (published quarterly since Q2 2015)
- Daily anti-crisis bulletin
- Weekly anti-crisis bulletin
- Bulletin of the socio-economic crisis in Russia (first published in April, thenceforth monthly since June 2015)
- Open Source Data in the Russian Federation bulletin (quarterly from Q2, 2015)
- Railway Transport in Russia. Working reports (monthly since September 2015)
- Bulletin 'Monitoring the Image of the State innovation Policy of Russia in International Media' (monthly since September 2015)
- Review 'Key Development Trends in the Banking Sector' (published monthly since December 2015)

*Federal State-Funded Institution 'Analytical Center' and Autonomous Non-Profit Organization 'Analytical Center'
**Autonomous Non-Profit Organization 'Analytical Center'
Supporting the activities of the Russian Government with regard to monitoring the crisis developments in the socio-economic sphere of Russia

Total number prepared, pcs* 292

Daily anti-crisis bulletin 229

Weekly anti-crisis bulletin 48

Proposals for review at meetings of the Interdepartmental Work Group** 7

The monthly bulletin of the socio-economic crisis in Russia 8

*Autonomous Non-Profit Organization 'Analytical Center'

** Interdepartmental Work Group for monitoring the socio-economic situation and implementing the plan to ensure sustained economic development and social stability in 2015
The following sources were used in the monitoring the current status of the economy:

**Official statistics data and statistics provided by governmental ministries and state agencies**
- Federal Statistics Service
- Bank of Russia
- Ministry of Labor and Social Protection of the Russian Federation
- Ministry of Finance of the Russian Federation
- Ministry of Transport of the Russian Federation
- Ministry of Agriculture of the Russian Federation
- Ministry of Industry and Trade of the Russian Federation
- Ministry of Health of the Russian Federation
- Federal Tax Service of the Russian Federation
- Federal Migration Service of the Russian Federation
- Federal Customs Service of the Russian Federation
- Federal Guard Service of the Russian Federation
- Federal Service for Surveillance in Healthcare (Roszdravnadzor)
- Federal Service for State Registration, Cadastre and Cartography (Rosreestr)
- Russian Energy Agency

**Information systems of ministries and government agencies (for some areas of research)**
- Ministry of Industry and Trade of the Russian Federation
  - The industry monitoring IT system ‘Prom Monitor’, specifically the Support Measures, Companies, Regional Monitoring modules
- Ministry of Finance of the Russian Federation
  - The budget planning module of the Digital Budget system
- The Federal Guard Service of the Russian Federation
  - The information analysis system used for monitoring grocery prices

The IT systems of the following organizations were used
- CIS Statistical Committee
- IEA statistics
- IMF statistics
- OECD statistics
- Thomson Reuters
- Dow Jones Factiva
- Bloomberg
- SPARK

**Information about the situation in monotowns**
- 35 weekly polls were conducted
- Between 124 and 195 monotowns participated in the polls
10 expert meetings were held to discuss ways to improve the effectiveness of budget spending as part of the state programs implemented by the Russian Government*

4 meetings of the work group of the Governmental Commission for Improving the Effectiveness of Budget Spending (hereinafter ‘the Governmental Commission’) were held **

11 proposals were submitted with regard to possible adjustments of the state programs to be reviewed by the Governmental Commission**

The following materials were prepared:***

▶ On optimizing the network and the number of staff employed by state and municipal organizations
▶ On optimizing and improving the effectiveness of federal budget spending on the implementation of state programs of the Russian Federation
▶ On approaching to setting the maximum amounts of state funding for the implementation of state programs of the Russian Federation
▶ Proposals for improving the methodology for the development and boosting the effectiveness of implementation of state programs of the Russian Federation
▶ Proposals with regard to possible adjustments and expanding the topics of the preliminary draft of the Report on Key Areas for Improving the Efficiency of Federal Budget Spending
▶ On improving the principles of planning the federal budget spending on target-oriented state programs as part of the proposals for revising the federal law on the Budget Code of the Russian Federation
▶ Proposals with regard to possible ways to develop the portal of state programs of the Russian Federation as a tool for improving the effectiveness of the development, monitoring, implementation and performance assessment of state programs
▶ Proposals regarding a methodology for assessing the effectiveness of the implementation of the program for the development of small and medium-sized businesses as part of the state program of the Russian Federation ‘Economic Development and Innovative Economy’
▶ Analysis of the federal budget spending to support the railway transport
▶ Proposals for the report on best practices used by constituent entities of the Russian Federation to improve the efficiency of public finance management as part of efforts to promote investment activities
▶ Analysis of the activities of the Russian Federal Service for Hydrometeorology and Environmental Monitoring (Roshydromet) and its assets as part of the implementation of state programs
▶ Proposals regarding the advisability of developing a subprogram as part of the state program of the Russian Federation ‘Transport System Development’ aimed at developing multi-modal transport complex, including container transportation

*Federal State-Funded Institution 'Analytical Center'
**Federal State-Funded Institution 'Analytical Center' and Autonomous Non-Profit Organization 'Analytical Center'
***Autonomous Non-Profit Organization 'Analytical Center'
Analysis of the effectiveness of the state policy on innovations and support for the work of the Presidium of the Presidential Council of the Russian Federation for modernization of the economy and innovative development

> The following materials were prepared for meetings of the Presidium of the Presidential Council of the Russian Federation for the modernization of the economy and innovative development of Russia:

On the implementation of the state policy on intellectual property*

On the development of the IT industry**

On the development of innovative technologies for deep processing of hydrocarbons ***

Recommendations on measures to stimulate development and introduction of new technologies for deep processing of hydrocarbons in Russia ***

> Monitoring achievement of the targets of the Innovative Development Strategy of the Russian Federation through 2020 (hereinafter 'the Strategy') was conducted***

> A website was developed (an information showcase) to interactively display information about the achievement of key targets and indicators of the Strategy***

> Materials were prepared to update the Strategy***

> An opinion was delivered on the new revision of the Strategy

Proposals were developed with regard to updating the key targets of the Strategy

A report was prepared on why some of the key targets were not achieved

> A poll was conducted to assess the satisfaction of the recipients of the support and other parties interacting with state development institutions with the quality of services offered***

> Events were held dedicated to analysis expertise, and discussion of the problems and prospects of implementing the innovative strategy in the country, including the plenary session 'Strategy of Innovative Development, its Priorities and New Objectives' at the 3rd International Technological Development Forum TECHNOPROM**

> Proposals were drafted on how to improve the National Report on Innovations in Russia ***

*Federal State-Funded Institution 'Analytical Center'

**Federal State-Funded Institution 'Analytical Center' and Autonomous Non-Profit Organization 'Analytical Center'

***Autonomous Non-Profit Organization 'Analytical Center'
Organizing the efforts to analyze and forecast trends in the commodity markets worldwide which are sensitive for the Russian economy

Energy subsidies in the modern world. G20 countries*

The book looks at how the state supports the fuel and energy sector in the G20 countries. The focus is on subsidies in the extraction of fuels, renewable energy sources and other forms of state support that can impact the demand for energy in the country. The book includes:

> An analysis of how government subsidies impact the national economy and policy
> A short description of the fuel and energy sector in each country, including their fuel and energy balance and consumption of energy resources by industry
> Key problems faced by the fuel and energy sector and the official strategic goals of the sector
> Systematized methodological approaches to identifying and assessing the size of subsidies in the fuel and energy sector

Long-term forecast for the grain market*

The forecast looks at various scenarios of the Russian grain market development through 2030, depending on the situation in the global markets, domestic demand for grain and the state policy with regard to the production and exports of grain.

The model makes it possible to assess the parameters of crop yields, acreage used for grain production, gross harvests, exports and domestic prices for key grains, such as wheat, barley and maize. Key findings of the forecast:

> Increased production of maize, soy and colza as global demand for them grows
> Increase in acreage used for grain agriculture, except in the worst-case scenario that assumes most unfavorable market conditions for grain production
> Stabilization or decline in barley production in most scenarios

The first time a model that can be used to make forecasts about the key performance indicators of the grain market broken down by key crops was created in Russia.

*Federal State-Funded Institution 'Analytical Center'
Analytical review of the energy market**

The Review analyzes the key trends in the oil, petroleum products, natural gas and coal markets in late 2015. The focus is on the changing market conditions in the global market and how they impact the production, exports and consumption of energy in Russia. The authors note that the global energy markets are going through a critical crisis resulting from the drastic changes in the fundamental factors:

- Rising oil supply by the OPEC with no agreements on quotas
- Slowing global demand for fuel and energy as the Chinese economy is losing steam
- Increased competition in all the markets to which Russia has traditionally been exporting energy resources.

The report also looks at how financial, socio-political, meteorological and climatic factors affect the development of the energy sector, citing the Paris Climate Change Conference as an example.

Analytical review of the industrial metals market**

The review focuses on the difficulties that the sector faced in 2015 as key metals showed significant depreciation. The review features:

- Relevant information about the situation in the global markets for key industrial metals
- The state of the Russian metals production industry as a whole, including output, exports and share in the market
- Short-term price and demand projects
- Detailed information about the industries and the geographical regions driving the demand for metals.

Analytical review of the agricultural markets**

The review focuses on the trends in the global grains production and consumption and contains an assessment of the impact of the said processes on grain exports from Russia. The review contains a number of medium and long-term forecasts:

- Development of the cattle breeding and beer brewing sectors, especially in Asia Pacific nations, will be the main driver of the demand for grain, however, Russia is not playing any significant role in that market yet
- In the long term, the structure of trade with the key Russian partners in the Middle East may change because of the state policy seeking to increase domestic output and ensuring independence from grain imports that those countries are pursuing
- Despite the developments in poultry and pork production, no significant growth is expected in the domestic demand for grain in the medium term.

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**Autonomous Non-Profit Organization 'Analytical Center' (pilot issues of quarterly analytical reviews)
Analysis of the trends in the socio-economic development of Russia’s regions, including the Far East*

The Analytical Center worked together with six constituent entities of the Russian Federation on issues of integrated socio-economic development under agreements entered into between the Analytical Center and the regional governments of:

- Ulyanovsk Region
- Orel Region
- Irkutsk Region
- Arkhangelsk Region
- Volgograd Region
- Republic of Udmurtia

The Analytical Center set up a Department for Regional Policy and Far East Development.

An inter-regional meeting was held to discuss ways to improve the state program ‘Development of the Far East and the Baikal region.’ Participants included the Authorized Representative of the Russian President in the Siberian Federal District, the governors of Trans-Baikal Territory and Irkutsk Region, the head of the Republic of Buryatia, the Deputy Prime Ministers of the governments of Khabarovsk Territory and Sakhalin Region.

The head of the Analytical Center took part in a meeting.
chaired by the Prime Minister of the Russian Federation Dmitry Medvedev to discuss the creation of accelerated socio-economic development territories in municipalities dominated by a single industry (monotowns) (Irkutsk Region, July 22, 2015)

> The head of the Analytical Center was included in the Work Group for the Modernization of Monotowns of the Governmental Commission for Economic Development and Integration and then he took part in the meetings of the Commission

> Proposals were drafted on what non-financial measures could be implemented to support monopolons, including expert support for monotown development programs and introduction of best practices for the Work Group for the Modernization of Monotowns of the Governmental Commission for Economic Development and Integration

> The representative of the Analytical Center was included in the Commission for the issues of creating and functioning of accelerated socio-economic development territories in Russian municipalities dominated by a single industry (monotowns) and took part in its first meeting

> An opinion was prepared on the proposals submitted by constituent entities of the Russian Federation to the Ministry for Economic Development on measures and mechanisms to ensure sustained economic development and social stability in Russian regions

> An expert opinion was prepared on the draft Methodological Recommendations for the development of a strategy for socio-economic development of a constituent entity of the Russian Federation, an action plan to implement it and to organize monitoring and supervision of the implementation of the strategy

> The balance of consolidated budgets of constituent entities of the Russian Federation that are part of the Far Eastern Federal District was analyzed

> Proposals were drafted for how to design a system for monitoring the exhaustiveness and effectiveness of the measures being implemented by constituent entities of the Russian Federation in the Far Eastern Federal District to ensure they have balanced consolidated budgets

> R&D was carried out and proposals were drafted for ways to improve the state program of the Russian Federation ‘Socio-Economic Development of the Far East and the Baikal Region’

> Expert and analytical materials were prepared for an integrated investment plan for the development of the monotown of Usolie-Sibirskoye in Irkutsk Region

> Proposals were drafted for how to make Usolie-Sibirskoye in Irkutsk Region more attractive to potential investors and effect accelerated socio-economic development there

> Proposals were drafted for how to organize an accelerated development territory in the monotown of Krasnokamensk in Trans-Baikal Territory

Analytical Center experts took part in a number of events focusing on regional issues:

> 14th National Forum ‘Strategic Planning in the Regions and Cities of Russia’ (Saint Petersburg)

> The Inter-Regional Conference ‘Russian Regions: Marketing and Branding’ (Krasnodar)

> 4th International Forum ‘Baikal Dialog’ (a roundtable on financing investment projects in the Baikal region (Chita))

> The Business East investment session organized by the Foundation for the Development of the Far East and the Baikal Region (Vladivostok)
Monitoring and summing up expert opinions on the socio-economic development of Russia*

A system has been developed and is now in use for interactive participation in events that allows for questions to be put to presenters and for voting through mobile devices.

Organizing series of events focused on a single topic became a new practice. The following events focusing on project management were held: the annual conference of the Project Olympus contest, series of webinars for participants in the contest and seminars for assessors. Open data events included: the Russian National Summit Open Data — 2015, a series of roundtable s, training seminars, webinars and contests for developments of applications for the open data portal.

The Analytical Center began to be used by federal executive authorities as a venue for holding top level events. The Ministry of Energy of the Russian Federation held a meeting of the Russia — OPEC Energy Dialog at the Analytical Center as well as an expert discussion of the draft Energy Strategy of the Russian Federation until 2035. The Ministry of Economic Development of the Russian Federation held expert consultations of the permanent Russian and Iranian Commission on Trade and Economic Cooperation.

The Analytical Center co-organized and partnered up with the business program of international and Russian national forums such as the International Gas Forum in Saint Petersburg, the International Industrial Fair INNOPROM — 2015, the International Technological Development Forum TECHNOPROM — 2015, the Russian National Energy Efficiency Technologies Forum — 2015 and others.

*Federal State-Funded Institution ‘Analytical Center’ and Autonomous Non-Profit Organization ‘Analytical Center’*
Creating a system for analytical data processing aided by existing national automated systems*

* Autonomous Non-Profit Organization 'Analytical Center'

- Creation of a system for analytical data processing. The system was developed and put into operation that allows users to search documents received from the Federal State Statistics Service, IPS Statistics. Full text search was implemented for 390,000 documents dating back to 1998. The solution can be used on other archives of machine readable documents.

- A registry of analytical materials was created and made available in trial mode. The systems allows for analytical materials to be stored in a structured format as well as searched and compared on a section by section basis.

- A format was broken down for exporting data from the GMC system of the Federal Statistics Service with one data set being imported into the in-house database of the Analytical Center. A database was developed to store and process statistical data on innovations with analytical samples being taken from these data.

- An IT system was developed to break down data into time periods, specific indicators and in other ways with the resultant data sets being subsequently loaded into a standardized database of economic metrics.

- A system was developed for circulating documents in order to automate the sending out of documents and materials prepared by the Analytical Center using mailing lists.

- Efforts are underway to connect to the databases of the state automated system 'Management' and the Unified Interdepartmental Statistical Information System to subsequently automate the export of information (at the moment we have got access to the public portions of these systems, which is insufficient for online access to and analysis of data).
Expert events at international, national, inter-regional, and regional level in different formats*

> Roundtable on the development and introduction of innovative technologies for geological exploration and mineral resources extraction
> Roundtable on improving government regulation in the area of providing energy services to residential buildings
> Webinar on financial modelling for energy conservation projects (in cooperation with ESCO Russia)
> Roundtable on the introduction of regulations for operators of electronic trading platforms during procurement under Federal Law No. 223 FZ dated July 18, 2011 on the Purchase of Goods and Services by Certain Types of Companies

> Expert discussion on the implementation of the Russian State Program 'Socio-Economic Development of the Far East and the Baikal Region', its effectiveness and efficiency
> Working meeting on monitoring the strategy for innovative development
> Roundtable on problems of interaction between communications services providers in Russia
> Roundtable on integrated information platform for the latest developments in science and technology: capacity and development prospects, sources of and ways to consolidate data, options for organizing development efforts
> Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Development of the Russian Fishery Industrial Sector'
> Expert meeting on improving the effectiveness of budget spending for State Program 'Space Activities of the Russian Federation in 2013-2020'
> Roundtable on open data portal in Russia, its functionality, structure and interfaces
> Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Economic Development and Innovative Economy in Russia'
> Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Foreign Policy Activities'
> Webinar on best practices in public sector project management (February 26, 2015)
> Roundtable on global experience in result-oriented budgeting.
> Seminar on the notion, publication and use of open data in Russia and abroad

* Federal State-Funded Institution 'Analytical Center' and Autonomous Non-Profit Organization 'Analytical Center'
Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Foreign Policy Activities'  

Expert meeting on State Program of the Russian Federation 'Development of Pharmaceutical and Medical Industry in Russia', improving the effectiveness of its implementation  

Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Socio-Economic Development of Kaliningrad Region'  

Presentation of a report on human development in Russia in 2014 'Human Development in the Context of Economic Volatility'  

Expert meeting on improving the effectiveness of budget spending for State Program of the Russian Federation 'Ensuring Public Order and Combating Crime'  

Expert meeting on State Program of the Russian Federation 'Development of Electronics and Radio-Electronics Industry in Russia in 2013-2025', improving the effectiveness of its implementation  

Roundtable on setting targets for Innovative Development Strategy: challenges and ways to address them  

Meeting of the Expert Council of the Center for the Assessment and Development of Project Management  

Roundtable on the prospects of using valuable components of natural gas extracted from fields in Eastern Siberia and the Far East  

Roundtable on the strategy of innovative development and innovative business  

Working meeting on the assessment of industrial activities and the financial and economic situation of leading industrial companies in Russia by their CEOs in the context of the crisis  

Seminar on information systems used to monitor the socio-economic development in Russian regions as part of enacting the Federal Law on Strategic Planning  

Working meeting on open data  

Webinar on best practices in public sector project management (March 31, 2015)  

Meeting of the Analytical Center Scientific Advisory Board to discuss the monitoring the economic crisis in Russia  

Webinar on industrial policy: energy and resources efficiency, import substitution and new development reserves  

Meeting of the Coordination Council for Federal Program 'Development of Domestic and Foreign Tourism in Russia (2011-2018)' (February 26, 2015)  

Roundtable on regulating rates and expanding the use of renewable energy sources in isolated and remote energy systems.  

Roundtable on the strategy of innovative development and innovative business
Roundtable on open data portal in Russia and how to set requirements and targets for it

MAY 20, 2015

Roundtable on open data portal in Russia and how to set requirements and targets for it
> Working meeting on the prospects of using foreign experience in developing renewable energy in Russia
> Roundtable on the problems and prospects of introducing a tax on financial result in oil industry
> Webinar for participants in the Project Olympus contest in Project Management IT Systems Category
> Roundtable on the conditions to be met by state and private oil and gas companies to work on continental shelf fields
> Roundtable on amendments to regulations governing trade
> Roundtable on problems with the development of well-performing and promising technologies in space industry
> Conference 'Reform of heat supply in Russia: current situation in the industry and its prospects'
> Webinar for participants in the Project Olympus contest in Organization and Activities of Project Offices Category
> Roundtable on systems of interdepartmental cooperation and management in transport
> Data.gov.ru open data Hackathon 2015 (June 26 and October 10, 2015)
> Roundtable on the portal for state programs

> JUNE 26, 2015
Data.gov.ru Hackathon has chosen the best app and the best data visualization idea

> JUNE 29, 2015
Roundtable on the stabilization of prices in consumer markets during import substitution
Roundtable on the findings of integrated assessment of development potential for hydroelectric power plants in the Amur River basin

Expert seminar on small and medium-sized businesses in Russia during the crisis: Existing Problems and Possible Solutions

Roundtable on legal regulation of hostels

Roundtable on the development of road service facilities on general-purpose federal motorways

Roundtable on provisional results (as at the end of H1 2015) of the Action plan to improve state regulation of the provision of energy services approved by Resolution No. 7803p-P9 dated November 20, 2014

Expert discussion on Project Manager professional standard

Roundtable on breaches of law in the procurement of goods and services for state and municipal purposes

Roundtable on the prospects for the development of domestic NG and oil services sector

Roundtable on opportunities for replacing petroleum products with biofuels and other renewable resources in thermal energy

Roundtable on the Russian system of hydrometeorology

Roundtable on cutting edge technologies for the management of innovative projects organized in conjunction with Integration Center for Economic Innovations
Roundtable on the application of innovative technologies in the field of deep hydrocarbon processing

Conference ‘Assessing the Regulatory and Actual Impact of State Policy Measures in Russia: Current Challenges and Development Prospects’

Open meeting of the Presidium of the Stolypin Club of the All-Russia Public Organization Business Russia to discuss the Economy of Growth report

Roundtable on possible mechanisms for motivating business communities (taking into account international practice) to promote additional education for children, including by means of offering exemptions and preferences, including tax exemptions

Roundtable on the automation of territorial development management in contemporary world

Roundtable on the organization of additional professional education for public and state officials and improving its effectiveness

Expert discussion about improvements in state regulations to stimulate reduced oil and petroleum products consumption for thermal energy generation

Webinar on Russian National Open Data Contest (August 11 and September 17, 2015)

Seminar on the results of the selection stage of the Project Olympus contest

Expert discussion of Energy Strategies in Russia through 2035 Project

Seminar on competition promotion standard in constituent entities of the Russian Federation

Presentation of findings of open data study and the effectiveness of open data usage

Webinar on the effectiveness of open data usage based on the findings of a target audience survey

Roundtable on the evolution of international climate policy and the risks and opportunities it presents for Russia

Joel Gurin’s presentation on open data for business

Roundtable on what open data can give the government and businesses for their development, as part of Sochi Investment Forum

Co-organization of the 5th Saint Petersburg International Gas Forum

Roundtable on ways to improve the effectiveness of competition policy with regards to intellectual property rights


Roundtable on contemporary and future technologies for increasing the effectiveness of natural gas usage in fuel systems on transport

Roundtable on target model for the market of cargo deliveries by rail through 2020

Seminar on the results of the final competition in the Project Olympus contest

Expert meeting on introducing a system for assessing the effectiveness and efficiency of supervisory authorities
DECEMBER 14, 2015
Presentation of Report ‘Human Development in Russia in Economic Recession’

- Roundtable on the procedure for the adoption of the principle of the best available technology by fuel and energy companies in Russia
- Expert meeting to assess the satisfaction of recipients of government services and of people dealing with other government development institutions with the quality of their services
- Roundtable on developing cooperation in global oil industry between Russia, the OPEC and other major oil exporters
- Meeting of the Project Olympus jury
- Expert discussion on the analysis of causes for the failure to achieve the targets of Russian Innovative Development Strategy up to 2020 based on monitoring results for 2014
- 12th meeting of Permanent Russian and Iranian Commission on trade and economic cooperation
- Roundtable on improving budget policy with regards to investment activities
- Seminar on sovereign theocracy and the way Iranian authorities suppressed civil protest and resisted international isolation
- Roundtable on global challenges of world trade: free trade zones and their impact on Russia
- Seminar for the assessors of the Project Olympus contest
- Roundtable on regulatory support and practical development of road service facilities on general purpose federal motorways
- Project Olympus Conference
- Public lecture on open data for dummies as part of the Open Innovations Forum

DECEMBER 21, 2015
Foresight session on Institutional Development

- Webinar summing up the results of the second annual contest for professional project management in the public sector ‘Project Olympus’
- Conference ‘Flexible Methods in State Projects’
- Co-organization of applied research Conference ‘Comparative Assessment of the Status and Forecasting the Development of Regional Educational Systems’
- Roundtable on antitrust compliance; current practices and development prospects
- Expert discussion of the plan for the development of a methodological approach to estimating the number of high productivity jobs in economy on the basis of added value created by Russian companies
- Roundtable on relevant demands in oil and gas industry as they explore tight oil and gas fields
- Russian Exports and Investments Forum
- Roundtable on models for independent quality assessment in additional education for children.
- Roundtable on the effectiveness of small spacecraft when they are used for socio-economic and research purposes
- Roundtable on global economic forecasts for 2016
- Expert discussion of the degree to which the objectives of the system project to create electronic government infrastructure in Russia (adopted in 2010) have been achieved
Roundtable on relevant issues pertaining to the creation of agricultural and logistics parks and the development of cooperation between agricultural producers

Roundtable on demand for open data

Open Data Summit

Roundtable on the causes, structure and scale of outflow of capital from Russia

Expert discussion of relevant issues in developing strategic planning documents in constituent entities of the Russian Federation


Conference ’Human Development in Russia in Economic Recession’

Foresight Session ’Strategy 2030. State Governance System’

Discussion club on the prospects of small and medium-sized businesses in energy efficiency. State support measures

Roundtable on the promotion of a positive image for the Russian innovations policy

Meeting of the focus group for determining the requirements for the model to be used to assess the effectiveness and efficiency of supervisory activities

Expert modelling to test the model for assessing the effectiveness and efficiency of supervisory activities

Expert discussion of the results of the 21st UN Climate Change Conference.

Expert discussion of the target model for railway cargo transportation market

Roundtable on priorities and plans for how the Analytical Center is to work with constituent entities of the Russian Federation in 2016

Expanded interdepartmental meeting of waste disposal industry

Expert discussion of the target model for railway cargo transportation market

Foresight session on Institutional Development

Working meeting to discuss approaches to ensuring optimal composition and functions of development institutions

Web-conference on draft methodology for assessing the effectiveness of the work of heads of regions in helping competition based on competition development standard
Key Performance Indicators
Reports on key performance indicators of the Analytical Center for the Government of the Russian Federation*

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<tr>
<th>Target</th>
<th>Actual</th>
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- **Number of information and analytical materials produced at the request of the Russian Government**
- **Number of information and analytical materials to support the activities of coordinating and consulting bodies of the Government**
- **Number of types of information and analytical materials produced on a regular basis (running total)**
- **Number of expert events at international, national, inter-regional and regional levels in various formats**
- **Complaints from the Executive Office of the Russian Government regarding the quality and lead time for providing information and analytical materials**

* Autonomous Non-Profit Organization 'Analytical Center'
Information and analytical materials produced on a regular basis

Anti-crisis publications

**Daily**: economic and financial performance indicators, a digest of the most important economic news, current statistics.

**Weekly**: economic and financial performance indicators, information about the situation in the regions, social development indicators, industry and corporate news, industry risks, latest information on the performance of federal and regional budgets.

**Monthly**: key issues pertaining to the current status and development of the socio-economic situation in Russia.

Economy and social policy

[Images of publications related to economy and social policy]
Research and Development

In 2015 the Analytical Center carried out over 20 R&D and consultancy assignments for external clients in the following fields:

- Assessing the impact of new geopolitical conditions on the development of Russia’s fuel and energy sector and developing measures to ensure its sustainable development*
  - Client: Ministry of Energy of the Russian Federation

- Preparing information and analytical materials on combating negative challenges faced by the national economy and specifically by the Russian fuel and energy sector in the current situation*
  - Client: Ministry of Energy of the Russian Federation

- Assessing the introduction of the Quality Standard for Resources Management in Moscow government organizations *
  - Client: Center for Budget Solutions LLC

- A study of international practices in external and internal supervision in integrated organizations, development of the concept for financial supervision in the Eurasian Economic Union; development of a system for financing the government bodies of the union within the competencies stipulated by the Eurasian Economic Union Agreement*
  - Client: Eurasian Economic Commission

- Assessing budgetary consequences for budgets of all levels in Russia (federal budget, budgets of constituent entities of the Russian Federation, municipal budgets, and the budgets of government non-budget funds) from the enactment of federal laws regulating environmental issues*
  - Client: Foundation for the Development of Social and Information Projects ‘United Society’

- Developing a methodology to analyze the market of industrial energy consuming products in order to identify the correlation between demand and energy efficiency of such products taking into account their volume of import and other factors*
  - Client: Ministry of Industry and Trade of the Russian Federation

- Developing proposals on how to improve the provisions and parameters of State Program of the Russian Federation ‘Socio-Economic Development of the Far East and the Baikal Region’*
  - Client: Ministry for the Development of the Far East of Russia

- Development and maintenance of Russia’s open data portal
  - Client: ZAO Gosbuk

- Economic assessment of the application of antitrust laws**
  - Client: AO Dentons Europe

- Preparing expert and analytical materials for integrated investment plan for the development of the monotown of Usolie-Sibirskoye in Irkutsk Region**
  - Client: Siberian Technological Materials Group LLC

- Preparing proposals for how to make Usolie-Sibirskoye more attractive to potential investors and effect accelerated social and economic development in Usolie-Sibirskoye**
  - Client: Siberian Technological Materials Group LLC

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* Federal State-Funded Institution ‘Analytical Center’
** Autonomous Non-Profit Organization ‘Analytical Center’
Preparing expert opinion on draft amendments to draft Federal Law No. 704631-6 on Amending Certain Russian Laws Pertaining to Antitrust Regulation and Ensuring Food Security***

Helping to improve governance efficiency at FSUE Scientific and Research Institute VOSKHOD**

Providing information and analytical support for Russia's negotiations with the OPEC and consultations between Russia, Mexico, Venezuela, and Saudi Arabia on the functioning of the global oil market in the context of low oil prices**

Preparing information and analytical materials on development prospects in fuel and energy sector within the framework of the current and forecast conditions in financial and commodities market and taking into account the implementation of previously approved programs and strategic documents for fuel and energy sector.

Analysis of the feasibility study of the acquisition of shares in publicly traded company TransFin-M by publicly traded company State Transport Leasing Company**

Trial of draft methodology recommendations on the state cadastre appraisal of 315,000 real properties on the territory of a number of constituencies of the Russian Federation**

Preparing for monitoring the situation and the development of competitive environment in the goods and services market of Voronezh Region**

Developing proposals for how to improve the action plan (road map) for promoting competition in Voronezh Region**

Expert and analytical support for the preparation of materials to set up an accelerated socio-economic development territory in the monotown of Krasnokamensk in the Trans-Baikal region**

The current state and development prospects of digital government in Russia

Preparing analytical materials and proposals for how to improve laws aimed at improving the effectiveness of support offered to orphans and abandoned children**

Providing information and consultancy services regarding the role of taxi industry in Russian economy and the development of public transport and self-employment**
Presence in the media

Official website

The website ac.gov.ru is the official source of information about the Analytical Center. We publish materials about the events we hold, comments by experts, reviews and bulletins on specific topics, and other information about the activities of the Analytical Center.

<table>
<thead>
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<th>Year</th>
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Social media

- twitter.com/AC_gov_ru
- youtube.com/user/analyticalcentergov
- facebook.com/ac.gov.ru
- linkd.in/1rGDqJU
Analytical Center in the Media

The Analytical Center cooperates with leading federal and regional media outlets, public, political and industry publications.

In 2015, the number of times the Analytical Center and its experts were quoted in the media was 18% more than in 2014.

Number of mentions in the media

<table>
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<tr>
<td>TV</td>
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</tr>
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</table>
Our corporate spirit

JULY 27, 2015
The team spirit of the Analytical Center was put to the test in Tver Region on the shores of Lake Seliger

SEPTEMBER 3, 2015
The Analytical Center pays a visit to Teremok social rehabilitation center for children in Roslavl

APRIL 24, 2015
The employees of the Analytical Center doing volunteer work

FEBRUARY, 2015
The Analytical Center’s team at the Moscow Ski Race 2015

JUNE 15, 2015
Mini-football tournament at Gagarin Research & Test Cosmonaut Training Center